We invite you to attend the second open forum focusing on the new budget model.

**Decisions for Implementing the New Budget Model**

Thursday, December 20, 2012  
10:00 AM-12 Noon  
251 Malott Hall

Provost Kent Fuchs and Vice President for Planning and Budget Elmira Mangum will discuss the results of what it means to replace the three existing Ithaca campus budget models with a single, coherent model. The new budget will be rooted in transparency and will encourage healthy engagement across campus.

The forum is also available via WebEx webinar:  
comelluniversity.webex.com/comelluniversity/onstage.g.php? t=a&d=643001560

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**Save the Date for Topical Panel-Based Forums in January 2013**  
Places to be determined, all events will be updated on the events calendar.

**Utilities, Maintenance, Building Care, Debt Service**  
Tuesday, January 8, 1:00-3:00 PM  
Panel: Elmira Mangum, Maria Cimilluca, and John Adams

**Tuition, Enrollment, Financial Aid, and State Appropriations**  
Thursday, January 10, 1:00-3:00 PM  
Panel: Elmira Mangum, Barb Knuth, Marin Clarkberg, and Rob Van Brunt

**Facilities and Administrative Cost (F&A), Research**  
Wednesday, January 16, 9:00-11:00 AM  
Panel: Elmira Mangum, Cathy Long, and Davina Desnoes

**Allocated Costs, Libraries, University Support Pool (USP)**  
Thursday, January 17, 2:00-4:00 PM  
Panel: Elmira Mangum, Karen Pearson, Lee Cartmill, and Rob Van Brunt