Mission
Create and steward a dynamic environment in support of the University’s mission.

Vision
Accelerate the transformation of Cornell University into a world recognized model of excellence, innovation, and sustainability.

Values
• Truth
• Respect
• Excellence
• Teamwork
• Integrity

Enhance Value to Those We Serve
Accelerate Climate Action
Build trust with our partners
Enhance communication and outreach
Pursue livable, economically sustainable and accessible communities

Enhanced Fiscal Stewardship
Generate external revenues for the University
Develop a funding strategy to achieve priority goals
Minimize recharge of University dollars

Elevate Operational Excellence
Create an integrated capital planning process
Improve, streamline and document processes
Attain a responsible maintenance backlog
Identify, develop and implement metrics to drive decisions

Talent Management
Prepare staff for succession into leadership and critical roles
Create career-broadening opportunities
Build an engaged culture for continuous improvement

Infrastructure Properties and Planning
Create and steward a dynamic environment in support of the University’s mission.

February 11, 2016